

MONTHLY REVENUE MANAGEMENT REPORT



Delegated Budget Social Care Functions **2021/22** **At end of Month:** **December**

	Base Budget £'000	Actual to Date £'000	Revised Budget £'000	Projected Outturn £'000	Outturn Variance £'000	Summary Financial Commentary
Joint Learning Disability Service	16,122	13,455	19,140	18,949	191	<p>Learning Disability: £64k saving resulting from 1 client moving from 24 hour permanent care into community based care setting. £16k saving from day centre transport costs. £14k saving from continued non-recruitment to vacancies. £60k increased client income resulting from client financial (re)assessments. £26k reductions to community based care packages. Budget now includes confirmed funding to provide for Social Care pay uplift.</p> <p>Mental Health: Pressures relating to individual client care packages across the service relating to both new and existing clients. Revised budget also reflects confirmed funding to provide for Social Care pay uplift.</p> <p>Older People: Budget includes funding to provide for £1.454m Homecare winter planning and £0.417m Social Care pay uplift.</p> <p>SB Cares: Savings in Disability Services relating to continued reduction in service provision due to Covid-19 (£135k). Lower than anticipated staffing costs in Care Homes and Home Care services due to continued high level of vacancies and also savings in associated clothing / uniform costs (£90k). Community Equipment Store forecasting a balanced position, however increasing demands on service may cause financial pressure. This is being closely monitored, including Covid related pressures. Total service savings (£225k) allocated against current undelivered savings. In addition, pressures around interim care, current funded from within the service has allowed confirmed in-year Scottish Government funding to be allocated against remaining undelivered savings - Reablement of Homecare and Enterprise Mobility.</p> <p>PWPD: Budget now includes funding to provide for Social Care pay uplift.</p> <p>Generic: £89k higher than anticipated costs relating to Locality based care packages, off-set by a net saving of £43k in locality based staffing teams. Also proposed earmarked balance of £423k in relation to delays in progressing Carers Act expenditure in 2021-22.</p>
Joint Mental Health Service	2,196	1,564	2,024	2,174	(150)	
Older People Service	9,880	2,356	11,599	11,599	0	
SB Cares	16,924	13,780	15,332	15,332	0	
Physical Disability Service	2,734	2,085	2,561	2,558	3	
Generic Services	6,339	3,176	7,980	8,026	(46)	
Total	54,195	36,416	58,636	58,638	(2)	

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	Base Budget £'000	Actual to Date £'000	Revised Budget £'000	Projected Outturn £'000	Outturn Variance £'000	Summary Financial Commentary
Joint Learning Disability Service	3,473	3,298	3,595	3,580	15	Mental Health: Medical staffing budgets are £591k overspent. The medical establishment is not staffed to capacity and ongoing recruitment gaps are backfilled by agency locums at increased hourly rates, generating this overspend. This forecast pressure is partially offset by vacancies across the Older Adult Service, Psychology, Administration and Adult Mental Health Services.
Joint Mental Health Service	16,616	14,062	19,414	19,710	(296)	
Joint Alcohol and Drugs Service	399	582	630	630	0	Prescribing: A small forecast adverse pressure in Primary Care Prescribing is also projected (£269k) due to an increased number of items and forms issued over the last quarter and particularly in advance of the festive period. There has also been an increase in the average unit cost per item dispensed. At the end of M09, the pressure is £70k and close monitoring will continue over the remainder of the year, with expectation that costs will continue to increase, although this may not be the case as further information is made available in relation to recent months.
Prescribing	23,132	17,497	23,132	23,401	(269)	
Targeted savings	(4,740)	0	(4,740)	(290)	(4,450)	Targeted Efficiency Savings: Planned savings within NHS Borders (£4.450m) that are forecast not to be delivered due to CV-19. Scottish Borders Council savings offset by virement from non-delegated functions.
Allocated Non Recurring Savings Projects	0	0	0	0	0	
Allocated Brokerage	0	0	0	0	0	Generic Services: is also forecasting an underspend position across Community Hospitals (£100k), AHP services (£210k) and District Nursing (£400k) due to ongoing vacancies, together with a general saving due to reduced service activity during the first half of the financial year as a result of the ongoing impact of Covid-19. Additional funding from Scottish Government is also a factor within District Nursing, with some slippage in its expenditure forecast. This is partially offset by an adverse pressure in Home First due to slippage in the review of the service against the planned reduction to its funding envelope of £300k. There is also a significant underspend within Dental Services (480k) and there continues to be a number of vacancies within dental which are linked to a reduction/step down of services as well as a continuation of vacancies. The remainder of Generic Other is largely attributable to underspends in Public Dental Services, Sexual Health, Out of Hours and Health Promotion arising as a result of activity and staffing reductions, offset by pressures caused by fixed term recruitment in general staffing to support the management of remobilised services (net £313k).
Generic Services						
Independent Contractors	30,069	25,209	33,071	33,071	0	
Community Hospitals	5,770	4,349	5,910	5,810	100	
Allied Health Professionals	6,531	5,276	7,540	7,330	210	
District Nursing	3,701	2,980	4,221	3,821	400	
Generic Other	15,058	21,920	34,681	34,188	493	
Total	100,009	95,173	127,454	131,251	(3,797)	

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Large Hospital Functions Set-Aside **2021/22** **At end of Month:** **December**

	Base Budget £'000	Actual to Date £'000	Revised Budget £'000	Projected Outturn £'000	Outturn Variance £'000	Summary Financial Commentary
Accident & Emergency	2,762	3,216	3,698	4,288	(590)	<p>A&E: Accident and Emergency continues to experience cost pressure as a result of additional nursing as a result of increased activity / triage and also in response to the Covid-19 pandemic. Some of this is expected to be funded directly from Scottish Government Covid-19 allocations but elements relate to permanent redesign which will require additional funding to be made available in future financial years.</p> <p>General Medicine: Within Medicine and Long-Term conditions, the adverse position is entirely attributable to increased drugs spend.</p> <p>Medicine for the Elderly: An ongoing reduction in activity as a result of the deployment of staff to support Covid-19 mobilisation is the main driver of the favourable forecast position in DME.</p> <p>Targeted Efficiency Savings: In terms of efficiency savings, this is the set-aside share of recurring acute savings related to NHS Borders overall allocated targets this year - Total £3.2m.</p>
Medicine & Long-Term Conditions	16,187	13,995	18,056	18,660	(604)	
Medicine of the Elderly	6,352	4,557	6,593	6,077	516	
Targeted Savings	(1,090)	0	(1,046)	0	(1,046)	
Allocated Non Recurring Savings Projects	0	0	0	0	0	
Allocated Brokerage	0	0	0	0	0	
Total	24,211	21,768	27,301	29,025	(1,724)	